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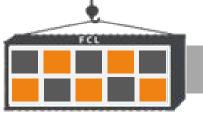
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## **Executive Summary**





#### Overview

- Incorporated in 1994, Total Transport Systems Ltd. Is is among one of the reputed players in Indian Logistics Industry
- Engaged in Cargo Consolidation and Deconsolidation for Less than Container Load (LCL), and Full Container Load (FCL), and Freight Forwarding for both exports and imports
- Represents world's 5th largest consolidators network named "iCargo Alliance" formed along with CP World Group and Fang Cheng International Transportation Services Co. Ltd. of China, whose network complements globally

#### **Business Segments**

Cargo Consolidation

Freight Forwarding

**Air Freight** 

Last mile delivery operations

#### **Marquee Clients**

- Domestic TATA Motors Ltd., Reliance Industries Ltd., Raymonds Group, IPCA Labs, Cadila Pharmaceuticals Ltd., Axis Electrical Components, etc.
- International Dachser Intelligent Logistics, Hellman, Agility, DHL, Schenkers, etc.

#### **Consolidated Financials (FY20)**

Revenue Rs. 399.57 Crore EBITDA Rs. 7.16 Crore EBITDA Margin 1.79 %

FY20 RoCE 8.70 %

**7.01%** 





## Managing Director's Message-Q3 & 9M FY21





#### Commenting on the results, Mr. Makarand Pradhan, MD, Total Transport Systems Ltd. said:

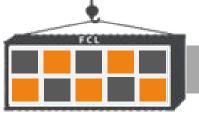
During the current quarter, our Company achieved a revenue of Rs. 81.94 crores and PAT of Rs. 0.50 crore. The decline in revenue as compared to the previous year can be attributed to loss of business due to the global pandemic. In the previous year we handled special FCL movement. However, the pandemic made us lose this major revenue stream 9MFY21. The rising universal stress and the on-going economic slowdown has affected the business in more ways than one.

The advent of the novel COVID-19 disrupted the economies and workings of the entire world. The world so to speak, literally came to a standstill. Despite the hurdles thrown in our direction, this year has been very momentous for us. On 27<sup>th</sup> August 2020, our Company successfully migrated to the NSE Main Board from NSE-SME exchange. The migration bears testimony to our performance and confidence of all our stakeholders.

The pandemic induced lockdown bought with it a lot of business opportunities which TTSL was able to harp upon. We flourished last mile delivery service through our subsidiary – One World Logistics Pvt Ltd. It is India's fast growing on-demand last-mile delivery solution provider offering tech-enabled delivery solutions for E-commerce, Restaurants, FMCG, Pharma and online & offline retailers. It is operating under the brand name "Abhilaya". The Company has grown exponentially in these past quarters. It has a presence in 12 states with over 2,000 associates serving 832 pin codes and handling at least 55,000 shipments per day.

While ups and downs are part of everyone's journey to success, every challenge has pushed us to strive harder and set new avenues of growth and reliance. Our collaborations and formidable alliances with market leaders have helped us in these trying times.

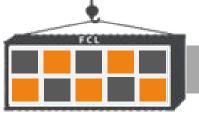
I would like to thank the entire team of TTSL for their untiring efforts, hard work, sincerity and dedication. Also, I would like to thank our valued Shareholders, whose support and faith in our Company has given us the determination and ambition to set and achieve higher benchmarks.



## Impact of COVID – 19



- COVID-19 pandemic posed unprecedented challenges across the world. Entire industries and businesses were impacted, and TTSL has been no exception to it.
- Due to lock down and subsequent restrictions on movement, the entire logistics industry faced financial distress.
- As a result, there will be a major impact of Covid on turnover and profitability. Closure of economic activity has led to disruptions in the supply chain.
- While almost all operating sites were under lockdown mode during the national lockdown phase, the units catering to essential commodities across Fast Moving Consumer Goods were operational. Accordingly, the Company continued to service these
- Company has ensured all the safety and sanitization measures across our service locations and are following increased protocols to ensure all involved are safe and secure.
- Company is gradually ramping up capacities across business verticals, on a daily basis.
- Company has robust systems in place and all its locations are well networked.
- Even during the lockdown with combination of critical staff working from respective locations and all others working from home, all reporting systems worked seamlessly without any disruption.
- Company has taken appropriate measures to ensure requisite liquidity and there is no significant concern



# **Consolidated Income Statement – Quarterly**

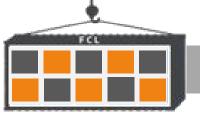




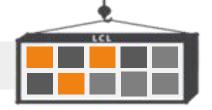
Particulars (Rs. Cr.)	Q3 FY21	Q3 FY20	Y-o-Y (%)	Q2 FY21
Revenue from operations	81.94	123.84		64.67
Other income	0.00	0.00		0.00
Total income	81.94	123.84	(33.84%)	64.67
Employee Cost	6.24	6.06		4.47
Operating expenses	74.40	116.47		56.72
Total Expenditure	80.63	122.54	(34.20%)	61.19
EBITDA	1.3034	1.3009	0.19%	3.48
EBITDA Margin %	1.59%	1.05%	54 bps	5.38%
Other Income	0.00	0.01		0.03
Depreciation	0.26	0.32		0.19
Finance Cost	0.54	0.51		0.58
Exceptional Item	0.00	0.00		0.00
Share of (profit)/loss from investment in associate	(0.02)	0.00		0.00
Profit Before Tax	0.50	0.49	2.35%	2.73
Tax	0.00	0.00		0.00
Profit After Tax	0.50	0.49	2.35%	2.73
PAT Margin	0.61%	0.39%	22 bps	4.22%
<u>Total Comprehensive Income</u>				
Minority Interest	0.01	0.00		0.01
Other Comprehensive Income	0.00	0.00		0.00
Net Profit	0.48	0.49	(0.80%)	2.71
Net Profit Margin	0.59%	0.39%	20 bps	4.20%
Basic EPS Rs.	0.34	0.34		1.90

### Q3 FY21 vs Q3 FY20

- Income from Operations declined on account of loss of business due to the on going pandemic.
   FCL business came to a standstill
- EBITDA increased despite reduction in revenues is mainly on account of higher selling rates and increased load of cargo per container
- Employee reduction affected in first half of the year due to the pandemic have now been restored



## **Consolidated Income Statement – Half Yearly**

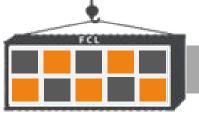




Particulars (Rs. Cr.)	9M FY21	9M FY20	Y-o-Y (%)
Revenue from operations	218.93	282.25	
Other income	0.00	0.00	
Total income	218.93	282.25	(22.43%)
Employee Cost	14.82	16.24	
Operating expenses	203.91	258.54	
Total Expenditure	218.73	274.78	(20.40%)
EBITDA	0.20	7.47	(97.30%)
EBITDA Margin %	0.09%	2.65%	(256 bps)
Other Income	0.02	0.04	
Depreciation	0.70	0.92	
Finance Cost	1.70	1.47	
Exceptional Item	0.00	0.00	
Share of (profit)/loss from investment in associate	(0.03)	0.00	
Profit Before Tax	(2.21)	5.12	(143.11%)
Tax	0.08	1.63	
Profit After Tax	(2.28)	3.49	(165.48%)
PAT Margin	(1.04%)	1.24%	(228 bps)
<u>Total Comprehensive Income</u>			
Minority Interest	0.02	0.01	
Other Comprehensive Income	0.00	0.00	
Net Profit	(2.30)	3.47	(166.16%)
Net Profit Margin	(1.05%)	1.23%	(228 bps)
Basic EPS Rs.	(1.61)	2.42	(166.53%)

#### 9M FY21 vs 9M FY20 -

- Special FCL export shipment not handled during this year and COVID -19 impact in the half year led to decline in revenues from operations
- Increased freight levels led to shortage of container inventory. Extra containers increased the CFS costs and operating cost. This has resulted in decline in EBITDA margins.



# **Consolidated Balance Sheet as on 30<sup>th</sup> Sept'20**





Particulars (Rs. Cr)	As on 30 <sup>th</sup> Sept'20	As on 31st March 2020	
Equity	44.42	47.21	
Equity Share Capital	14.31	14.31	
Other Equity	30.00	32.80	
Minority Interest	0.11	0.11	
Non-current liabilities	3.63	3.71	
long term borrowing	0.23	0.34	
Deferred tax liabilities	0.00	0.00	
Other non current Liabilities	0.00	0.00	
Provisions	3.40	3.37	
Current liabilities	49.11	82.22	
Short term Borrowings	22.17	21.53	
<u>Trade Payables</u>	0.00	0.00	
a. Micro and Small Enterprises	0.05	0.07	
b. Other than Micro and small Enterprises	15.16	49.82	
Other Financial Liabilities	0.00	0.00	
Other Current Liabilities	2.90	4.61	
Provisions	8.82	6.19	
Current Tax Liabilities ( Net )	0.00	0.00	
Total Equities & Liabilities	97.16	133.14	

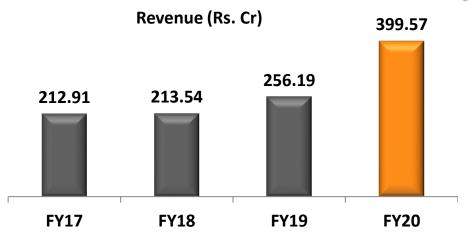
Particulars (Rs. Cr)	As on 30 <sup>th</sup> Sept'20	As on 31st March 2020
Non-current assets	11.33	12.03
PPE	7.84	8.25
Intangible Assets	0.13	0.13
Investments in subsidiaries and associates	0.10	0.11
Non Current Investments	0.06	0.06
Deferred Tax Assets/ (Liability)	0.75	0.88
Long term Loans & Advances	1.68	1.83
Other Non-Current Assets	0.77	0.77
Current Assets	85.79	121.11
Trade Receivables	74.62	112.95
Cash & Cash Equivalents	1.38	0.38
Bank Balance other than Cash	0.37	0.27
Loans & Advances	0.55	0.50
Other Non Current Assets	8.87	7.01
Total Assets	97.12	133.14

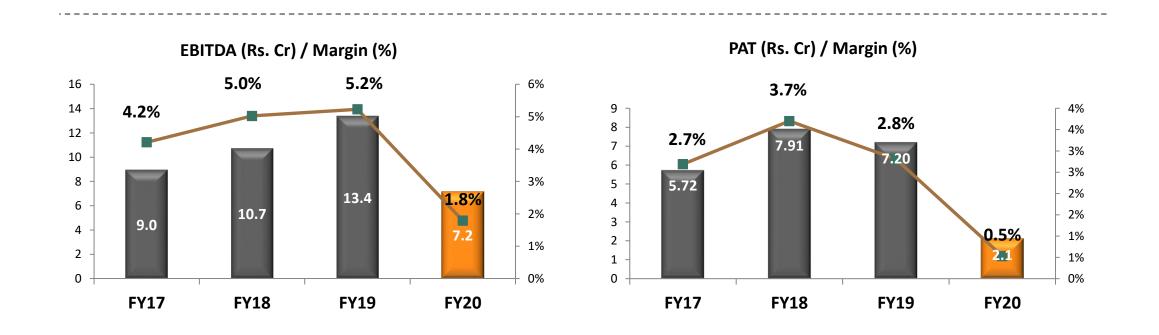


# **Consolidated Annual Financial Highlights**











## **Consolidated Income Statement Annual**





Particulars (Rs. Cr.)	FY20	FY19	Y-o-Y (%)
Revenue from operations	399.57	256.19	
Other income	0.00	0.00	
Total income	399.57	256.19	55.96%
Employee Cost	22.16	20.46	
Operating expenses	370.25	222.34	
Total Expenditure	392.41	242.80	
EBITDA	7.16	13.40	(46.53%)
EBITDA Margin %	1.79%	5.23%	(344 bps)
Other Income	0.04	0.11	
Depreciation	1.21	1.22	
Finance Cost	2.14	1.68	
Exceptional Item	0.00	0.00	
Share of (profit)/loss from investment in associate	(0.08)	0.00	
Profit Before Tax	3.78	10.60	(64.37%)
Tax	1.66	3.39	
Profit After Tax	2.11	7.20	(70.64%)
PAT Margin	0.53%	2.81%	(228 bps)
<u>Total Comprehensive Income</u>			
Minority Interest	0.02	0.02	
Other Comprehensive Income	(0.44)	0.41	
Net Profit	1.65	7.59	(78.21%)
Net Profit Margin	0.41%	2.96%	(255 bps)
EPS	3.33	8.42	(60.49%)

#### FY20 vs FY19-

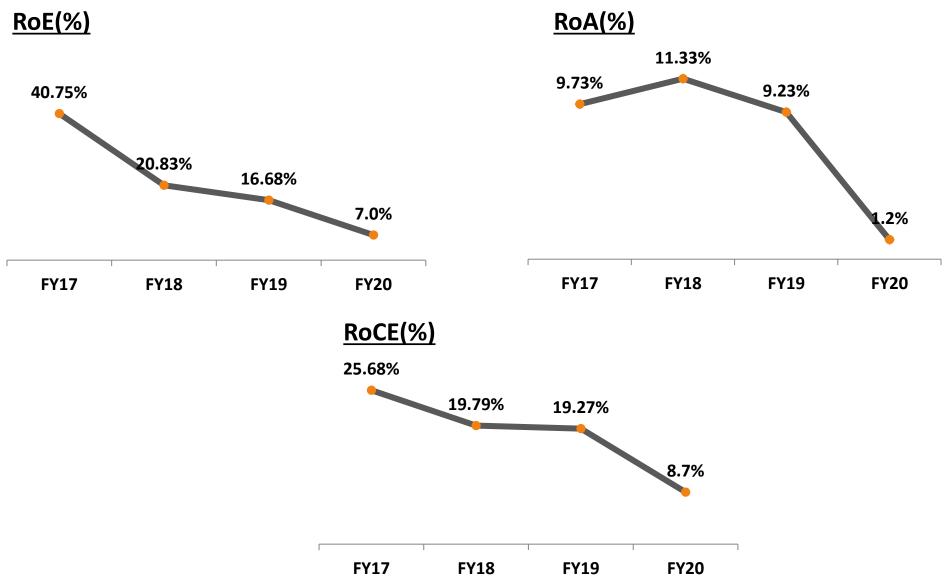
- Income from Operations increased as Company undertook special FCL movement assignment resulting in higher billing and higher volume
- PAT decrease due to combination of effect of Covid 19 in Q4, increase in number of employees due to new business segment of Last Mile Delivery and increase in CC limit leading to higher finance costs



# **Key Ratios**









# **Consolidated Balance Sheet**

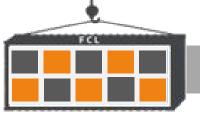




Particulars (Rs. Cr)	As on 31st March 2019	As on 31st March 2020
Equity	45.54	47.21
Equity Share Capital	14.31	14.31
Other Equity	31.14	32.80
Minority Interest	0.09	0.11
Non-current liabilities	3.36	3.71
long term borrowing	0.71	0.34
Deferred tax liabilities	0.00	0.00
Other non current Liabilities	0.00	0.00
Provisions	2.66	3.37
Current liabilities	33.40	82.22
Short term Borrowings	17.55	21.53
<u>Trade Payables</u>	0.00	0.00
a. Micro and Small Enterprises	0.12	0.07
b. Other than Micro and small Enterprises	14.18	49.82
Other Financial Liabilities	0.00	0.00
Other Current Liabilities	1.43	4.61
Provisions	0.12	6.19
Current Tax Liabilities ( Net )	0.00	0.00
Total Equities & Liabilities	82.30	133.14

Particulars (Rs. Cr)	As on 31st March 2019	As on 31st March 2020
Non-current assets	12.57	12.03
PPE	9.32	8.25
Intangible Assets	0.13	0.13
Investments in subsidiaries and associates	0.04	0.11
Non Current Investments	0.04	0.06
Deferred Tax Assets/ (Liability)	0.78	0.88
Long term Loans & Advances	0.74	1.83
Other Non-Current Assets	1.51	0.77
Current Assets	69.73	121.11
Trade Receivables	62.98	112.95
Cash & Cash Equivalents	2.84	0.38
Bank Balance other than Cash	0.09	0.27
Loans & Advances	0.85	0.50
Other Non Current Assets	2.96	7.01
Total Assets	82.30	133.14

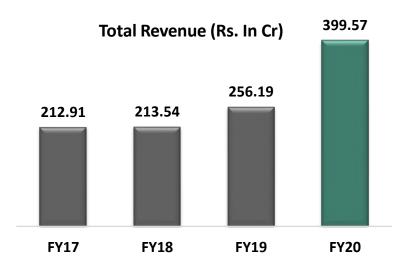




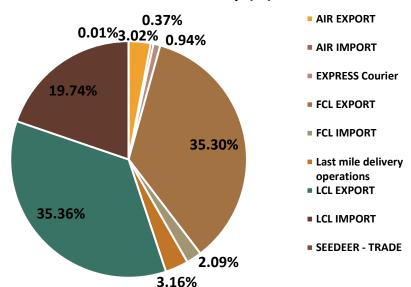
## **About Us**

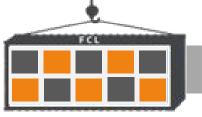
TOTAL™
TRANSPORT
Keeping Promises Since 1994

- Offers end to end logistics with focus on cargo consolidation for less than and full container loads, freight forwarding and air freight from India to worldwide destinations
- Sizeable market share in India's LCL segment and has regular business relationships with various marquee clients
- Employs over 400 approx. employees (including contractual) in India, which includes highly experienced key managers and staffs, catering to timely deliveries to any destination
- Pan-India network of 13 offices covering all major ports and cargo hubs and has reciprocal international network with an exclusive membership of CP World Global Network and iCargo alliance with access to over 89 countries across 1,100 locations with 166 offices globally
- Has Multi-Modal Transport operator's license as well as Federal maritime commission license for servicing various needs of customer requirements
- Member of IATA, FIATA i.e. International Federation of Freight Forwarding Association, Bombay Overseas Freight Brokers Association, Federation of Freight Forwarder's Associations in India, Consolidators Association of India and AMTOI



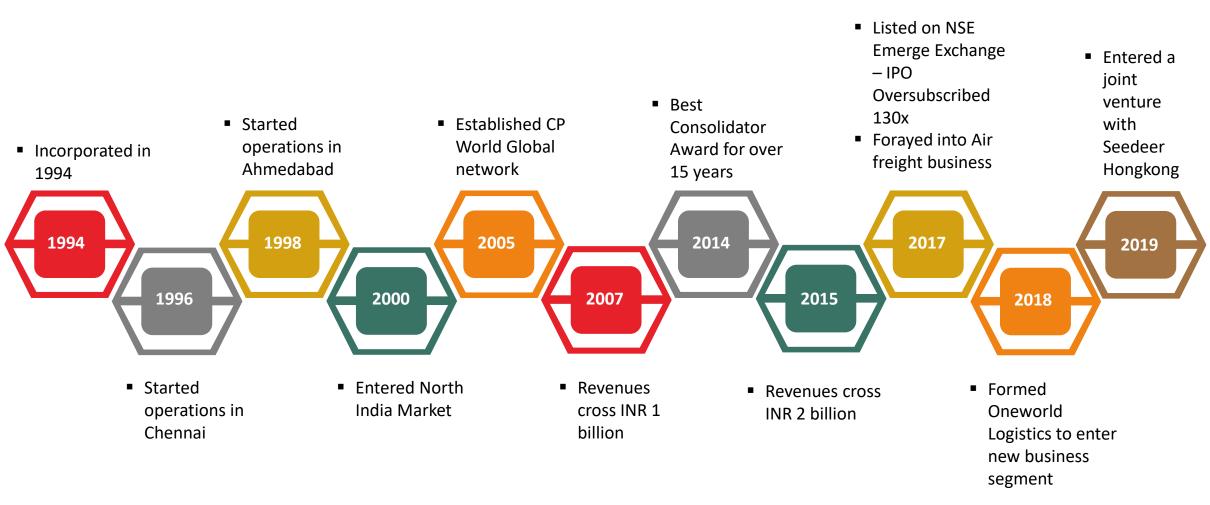






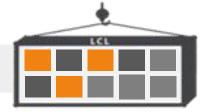
## **Key Milestones**







## **Board of Directors**







#### Makarand P. Pradhan - Promoter and Managing Director

- Director of Company since 1994 and has vast experience in Freight Forwarding and Logistics Industry, stretching over thirty years
- Oversees Business Policies and overall management of Companies
- ☐ Also associated with various Overseas Organisations and is in best position to lead the Company
- President of Consolidators Association of India
- ☐ Chairman of CP World Group and I Cargo Alliance

#### Sanjiv A. Potnis - Promoter and Director

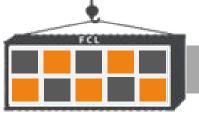
- ☐ Started his career with Dolphin Chartering Services Pvt. Ltd.; Later he joined Forbes Gokak Ltd.
- Experience of over 25 years in field of Freight Forwarding & Offshore operations and exposure to shipping industry.
- ☐ Responsible for Sales & Marketing across India and globe for Company
- Actively takes part in key managerial decisions of the Company





#### Shrikant D. Nibandhe – Promoter and CFO

- Diverse experience of thirty years in Logistics, Freight Forwarding and Management of Container Freight Stations (CFSs)
- Associated since 1998 and is actively involved in all discussions with International Associates
- Also oversees Finance, leads various other functions like Corporate Communication and Human Resources
- Treasurer of Consolidators Association of India since Inception in 2003



## **Total Transport Systems- Key Differentiators**



Robust International Network

- Robust network of consolidator through CP world
- Over 1,100 agents network

Strong Relationships with clients

- Trusted service provider with long term relationships with marquee clients and over 1,000 smaller clients
- Alliance of over 500 CHA's

Functional Expertise

- Strong Employee Network Over 400 employees (Including contractual) across 11 locations in India
- Robust IT System Web-based, 24x7 real-time tracking and Standardized software

Freight
Consolidation
is Cost
effective

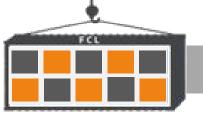
- Freight consolidation services for shipments are cost effective way to transport low volume cargo
- By grouping shipments with others to fill standard container, Company avoids cost of shipping an entire container on a single customer.

Full responsibility of Shipment & Flexible Pricing

- Takes full responsibility to ship product from point of receipt to point of destination
- Flexible pricing Pricing is based on nature of goods, location and type of services and facility given to customers.

Strategic Domestic Footprint

Present in all major locations including Key hubs, ports



## **Marquee Clients**





































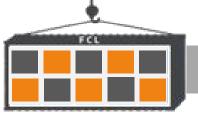




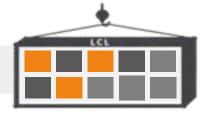








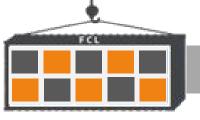
# **Awards and Recognitions**





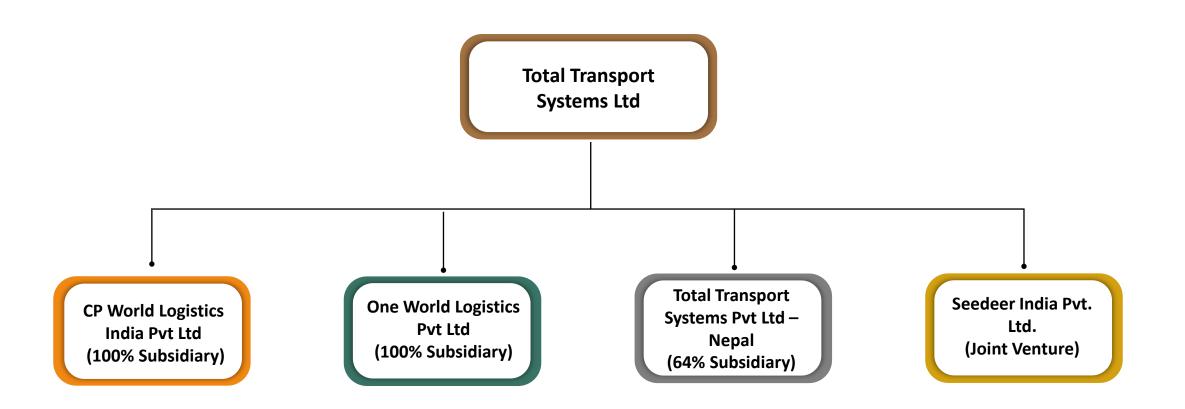
Year	Award	Achievements
2018	India Mari-Time Awards	LCL Consolidator
2017	India Mari-Time Awards	LCL Consolidator
2016	Logistics Asia awards	LCL Consolidator
2016	South East Cargo and Logistics Award	LCL Consolidator Export Finalist
2016	South East Cargo and Logistics Award	LCL Consolidator Import Finalist
2015-16	Concor Awards	Best Consolidator LCL Import 2 <sup>nd</sup> position
2015-16	Concor Awards	Best Consolidator LCL Exports 1st position
2015	South East Cargo and Logistics Award	Best LCL Consolidator 1st position
2015	Gujarat Star Awards (Daily Shipping Times)	Best LCL Consolidator of year (Gujarat)
2014-15	Concor Awards (Exim)	Best Consolidator LCL Exports 1s position
2014-15	Concor Awards (Exim)	Direct LCL Console 1st position
2014	Gujarat Star Awards (Daily Shipping Times)	Best LCL Consolidator of year(Gujarat)
2013-14	Concor Awards (Daily Shipping Times)	Direct LCL Console 3 <sup>rd</sup> position
2013-14	Concor Awards (Daily Shipping Times)	Best Consolidator LCL Import 2 <sup>nd</sup> position
2013-14	Concor Awards (Daily Shipping Times)	Best Consolidator LCL Exports 1st position
2012-13	Concor Awards (Exim)	Best Consolidator LCL Imports 1st position
2012-13	Concor Awards (Exim)	Best Consolidator LCL Exports 1st position
2012	South East Cargo and Logistics Award	Best LCL Consolidator 1st position
2012	Gujarat Star Awards (Daily Shipping Times)	Best LCL Consolidator of Year (Gujarat)
2011-12	Concor Awards (Daily Shipping Times)	Best LCL Consolidator 1st position
2010-11	Concor Awards (Daily Shipping Times)	Best LCL Consolidator 1st position
2009-10	Concor India- South Region Award	LCL Consolidator 2 <sup>nd</sup> Position
2009-10	Concor Awards (EXIM)	Best LCL Consolidator 1st position

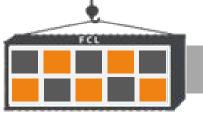




# **Group Structure**







## **Business Verticals**







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#### **Freight Forwarding**

#### **Air Freight**

Imports **39.55%** 

Exports 60.45%

350112 TEUs

Import 14.77%

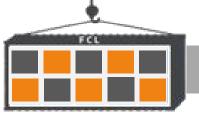
Exports 85.23%

20377 TEUs 1082 Tons







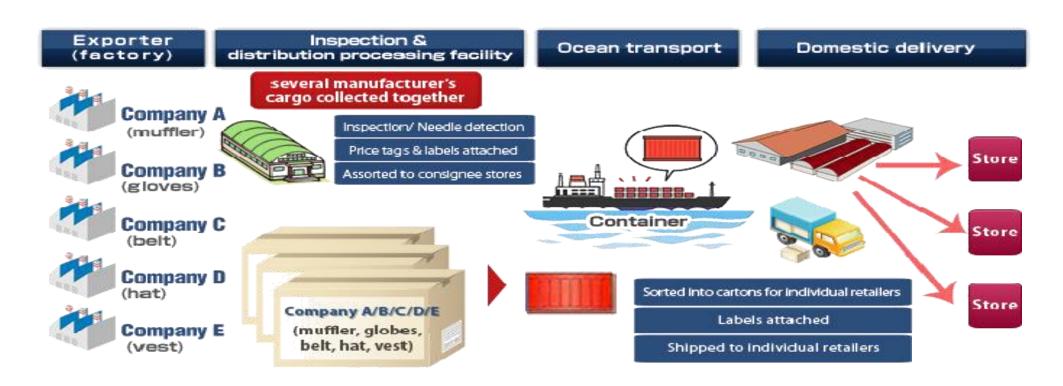


## Consolidation



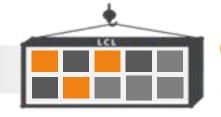


- Cargo Consolidation for less than container loads (LCL) is one of core business activities of Company since inception, and garners good market share in India
- Consolidates shipments for more than 1,100 destinations worldwide through its network across 89 countries
- Tie-ups with leading shipping lines like CMA—CGM, Maersk, MSC, ONE, Hapag Lloyd, Hyundai & Cosco
- Strong geographies are CIS countries, Africa & Afghanistan





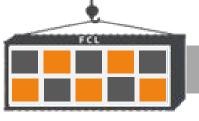
## **Freight Forwarding**





- Leveraging its LCL leadership to achieve significant presence in Full Container Load (FCL) business as well
- Coordinates with various Shipping Lines, CFS agents and Vendors to provide effective and efficient logistic solutions to its end customers
- Strong buying capacity and controlled business enables them to obtain better rates from carriers
- Good knowledge and experience of moving cargos in inland Africa





## **Air Freight**

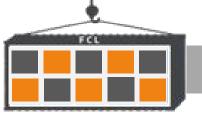




- TTSL is an international air freight forwarding company providing professional and reliable international air freight import and export services across the globe.
- It has centralized pricing and co-ordination desk in Mumbai for pan India operations.
- It has strong partners worldwide to provide the best possible solutions to its clients like DDP, DDU and Ex-Works as members of freight forwarding networks.
- Specialized team to handle any type of DGR cargo.
- Professional Airfreight handling team with over 15 years of experience.
- Focused to provide shortest turn around time to get shipments confirmed.
- International Air Transportation Association (IATA) Accredited.
- Activity started in July 17, currently averaging 75 tons per month







## **CP World Global Network & iCargo Alliance**





Greater trust, reliability & exclusivity

Led formation of exclusive networks (Mr Pradhan is Chairman of both networks)

- CP World Global Network: Formed with Ken Chiang of Singapore in 2005
- iCargo Alliance: Formed in 2011 along with CP World Group and Fang Cheng (China)

Global reach through one-to-one relationships  180+ agents connecting 1,100 locations in 89 countries globally that include both key trading partners of India such as Gulf states as well as rapidly growing EXIM hubs such as S.E. Asia, S. America

Contender for top position

- Rapid growth in volumes and revenues with increased access to geographies and cargo
- Increased profitability on account of longer routes such as US, Canada, Europe are plied



- Strong global network
- Staff of 1,250 personnel
- Singapore, Hong Kong, Busan and Jebel Ali - Main trans-shipment hubs
- Access to exclusive cargo from/to S.E. Asia, Australia, Gulf states, Europe, Americas



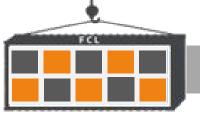
- Registered in Hong Kong
- Promoted by CP World Group and Eurasia Group
- Exclusive cargo alliance across 89 countries with 166 offices



Mr. Makarand Pradhan **Group Chairman CP World** 



Mr. Ken Chiang **Group CEO CP World** 



# TTS in association with CP / I cargo Network





N. America, S.

America

routes give

routes margin

higher margin

per TEU

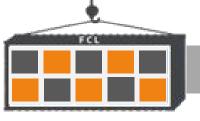
CP World Contribution					
Asia	36%				
Oceania	8%				
Europe	20%				
Africa	2%				
America	12%				
South America	10%				
Middle East	12%				

Europe 1 North America Dubai and **Upper Gulf** South **A**merica **Africa Export Import** 

- Traditionally major routes: Dubai & Upper Gulf, Singapore & Far East
- Increasingly plying longer routes: North America, South America, Europe
- South Africa and other African countries also getting more trafficf

Singapore and Far East

- ★ Major Ports/EXIM hubs
- Key Cargo Regions



## **One World Logistics Pvt Ltd**





**New Business Segment** 

 Started Last Mile business in the fist six months itself tied with prominent E-Commerce platforms like or Amazon ,Flipkart, FedEx & SpiceJet since October 2018

"Abhilaya"

- Operated under brand "Abhilaya"
- India's fast growing on-demand last-mile delivery solution provider offering techenabled delivery solutions for E-commerce, Restaurants, FMCG, Pharma and online & offline retailers

10m+ Shipments

2000+ Trained Associates

800+ Vehicles

800+ Pin Codes



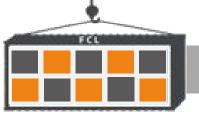












# **One World Logistics Pvt Ltd- Business Model**







**Shipments Picked** from stations for final Delivery

DSP / EDSP

**Station (SP):** 

through 70 SPs.





Shipments Delivered

Shipments Delivered







## **Station Less Station Partners (SLSP):**

These are stations owned as Captive arms by Ecommerce players and Company picks up shipments from respective warehouses for final deliveries. Currently we operate through 100 SLSPs.

SP's are station owned by Company at place where shipments from ecommerce players are received for last mile delivery. Currently we operate













## **One World Logistics Pvt Ltd- Products offered**







## Same day Delivery – SDD

**Scope**: Prime ecommerce delivery with in ty municipal limits from single pick up point. Weight limit 2kg.

Pin code Delivery and Reverse pick up - LMA

Scope: deliveries with in 3 kms to and from origin pick up point, food delivery. Weight limit 2kg.



#### 1. Building delivery stations in Tier II cities - RLMA

**Scope**: Prime ecommerce delivery and reverse pick up with in the taluka limits from single pick up point. Weight limit 2kg.

2. E-commerce reference Centres

**Scope**: Creating awareness with local marketing and catalogue promotions at taluka level for online companies



#### **B 2 B Distribution**

Scope: Deliveries within same GST state - LTL, FTL











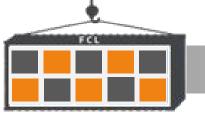




# **Future Strategy**



Large customer base and strong relation **Capitalise on strong base of over** with marquee clients 1,000 plus clients of the Company **Cross selling of FCL with Consolidation for E-commerce existing Customers** logistic players Ramping up the Air freight Strong relationship with over 500 custom business through Global brokers Network.



## **Thank You**





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## For further information, please contact:

Company:

**Total Transport Systems Limited** 

Mr. Bhavik Trivedi
Company Secretary

bhavik.trivedi@mum.ttspl.in

**Investor Relations Advisors:** 

**Bridge Investor Relations Pvt. Ltd.** 

Ms. Savli Mangle savli@bridge-ir.com

Ms. Anviksha Konnure anviksha@bridge-ir.com

<u>www.ttspl.in</u> <u>www.bridge-ir.com</u>